EUR	O LOAN MARKET	- HIST	ORICAL DEVEL	OPMEN	IT					LOAN FA	ACILITIES	(1) (2)		Loans [_	ated] :ies [MOFFs]
104	N STRUCTURES	(1)	Principal <i>Amo</i>	unt l	AGENT	BVNK	Agent Le	ndor	c/a)	London	MRCF/SBF			-		cilities [RCF]
_	Lenders	(2)	Term <i>Duration</i>			Partne.	_	iiuei:	(b)	New You		(4)		t Lines	ring rac	inties [Kor]
	Borrowers	(3)	Drawdown Tra		` '	Securi	•		(c)	Tokyo		(-) (5)		Finance		
	Term Loan	(4)	Interest Fixed		` '		-y g/Arrangin	na 🔪	√(d)	Frankful	rt	(6)		ct Finan		
		(5)	Repayment Bu				SEA Note	_	(e)	Shangha	_	(7)	-	erty Fina		
		(-)	Obligations		` ,		mer Credi		1-7			(8)	-	isition F		(i) <i>Senior</i>
BOR	ROWER [AND BO	ROWER	•		` '	SING C	OR LEAD E	BANK		<u> </u>	YNDICATE	(9)	-	ritisatio		(ii) <i>Mezzanine</i>
`	•				(a) I	Prepar	e Informa	tion l	Memora	ndum L	ENDERS	(10)	Subo	rdinated	Debt	(iii) <i>Junior</i>
					` '	•					Doc LIABI		LIMIT	TATION		()
ISSL	JE PROCEDURE/	(1)	'Mandate Lette	er'	SYNDIC		=		Severa	- /	(1)	Theft	t,	(1)	Legal	at CL
(a)	Approach /	(2)	'Term Sheet'		PRINCIP	LES	(2	<u>(</u>	Propor	tionality	(2)	Frau	d /	(2)	Nec E	xpress
(b)	Fee Letter/Quote	⊋ (3)	'Information M	emorar	ndum'		(3		Equalit	ty /	(3)	Negli	igent /	(3)	Const	ruction / 'CP'
(c)	Award Mandate	(4)	Procedure Sub	ject to	Contrac	ť	(4	l)	Democ	racy	(4)	Inno	cent /	(4)	Oral V	Varranty/Repug
(d)	Solicit Interest	(5)	Fees	Edware	ds v Skyı	vays [<i>1964]</i> (5) Lin	nited Ag	gen⁄cy Fui	nction (5)	Regu	lation	(5)	Exclu	sions
(e)	Instruct Solicito	r to Dra	ft Docs						(a)	Receipt	Duties	DEFA	ULT EF	FECTS	(a)	Limited Role
ВО	RROWER GROUP	COMP	ANIES		GUARAN	NTOR	[S]		(b)	Payment	t Duties	(i) S	uspensi	ion	(b)	Gen Immunity
(f)	Çomment, Negot	iate and	d Finalise	(i) <i>Pui</i>	blication]Tom!	bstone]		(c)	Banking	Duties	(ii) C	ancella	tion	(c)	Specific Imm
(g)/	Conditions Prece	edent D	locs	(j) Tra	ansfers				(d)	Notificat	tion Duties	(iii) 🖊	ccelera	ition	(d)	Fiduciary
(k)_	Signing								(e)	Default l	Duties	(iv) R	escission de la constant de la const	on	(e)	Loss
LOA	N CONDITIONS A	ND OB	LIGATIONS		LOAN D			YNDI	CATION	I		(v) E	nforcen	nent		
(1)	Conditions Pr	eceden	t Pre-Advance		EVENTS	DEFA	ULT /		(a) /	Credit R	isk	(g)	Busin	ness Exp	pansion	
	(a) Consti	tutiona	I Documentation	n	(a) N	lon-Pa	yment		(b)/	Capital (Charge	(h) /		try Expa		
	(b) Sovere	eign Co	nfirmations		(b) F	inanc	ial Coven	ants	(c)	Large Ex	kposure	(i) /	Impro	oved Tel	rms	
	(c) Securi	ty			\ - /	lon-fin	nancial Br	each	(d)	<i>Liquidit</i> y	/ Funding	(j) /	Fee I	ncome l	L B 0.5 %	Commit 0.75%
	` '	Opinion	IS		` '	/lisrep	resentatio	on	(/ e)	Diversifi		/				
	(-,		or other Evide	nce	(-)		Default		<u>/</u> (f)	Reputat	ion	CON	TROLS	(1)		ulent Misrep
	(f) Condit	ions Su	ıbsequent		. ,	nsolve	-	/						(2)	Crimir	nal Activity
(2)	Representation				Legal W			/		(3)	reditor Proc	esses		(3)		tory Liability
(3)			lertaking or Pro							(/	ontrol			(4)		77 / EU Regs
	` '		venants (i)	•	ve Pledg	е	LOAN TR			. ,	llegality			(5)	Misre	p Act
	V only damages &		· •	Pari Pa			1. 1	_	ment		Repudiation	_				
Only	if express condi		• •	Dispos			\ ' ' /	ovati	_	(k) N	laterial Adv	erse Cl				
	(,		enants	s 1	136 LPA 1	1925	` '		pation	_ =			(a)		neduling -	
	(c) Inform						` '		articipa		OAN		(b)			1956/1976
	(d) Genera	al Unde	ertakings				(e) S	ecuri	tisation	F	RESTRUCTU	RING	(c)	IMF/W	B HIPC	CACs

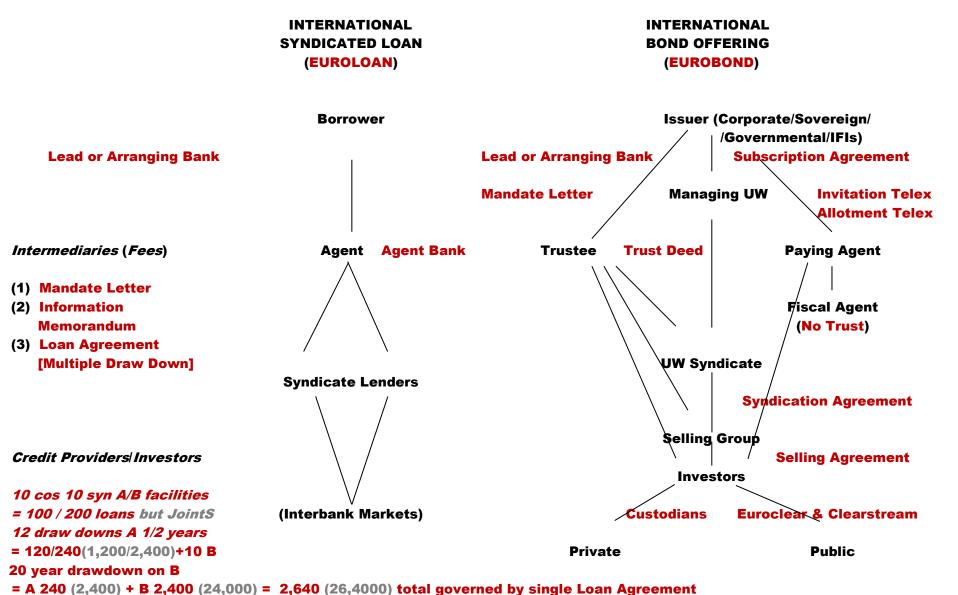
Loan Finance

INTERNATIONAL FINANCIAL MARKETS AND INSTRUMENTS

This summaries 'International Financial Markets' Module 1 (Additional Reading)

	MONEY	MARKE	TS				CAPI.	TAL MAR	KETS				G A WA	LKER
1)	Primary	Money I	Market	[maturities of	less than 1 year)		(2) SECU	RITIES A	AND CAP	ITAL MAR	KETS	(a)	FRNs	71 10-20 years
) (:Ds											(b)	NIFs	<i>5-7 years >70s</i>
i) 7	"B s	(a)	Bank of Englan	d			(a)	Debt				(c)	MTNs	85 9mth-15 year
ii) C	;P	(b)	Discount House	es <i>(i) Inves</i>	tment Banks		(b)	Equity	y			(d)	MOF[M	OFF/MLF/BONUS]
v) B	8As	(c)	Clearing Banks	(ii) Comr	nercial Banks		(c)	Warra	ints and	Hybrids		(e)	CP/SCF	P/ECP
) B	ank Depos	sits		(iii) Comp	olex Groups Congl	omerates	; (d)	Depos	sitary Re	ceipts				
	(2)	Second	ary Money Mark	ets			(e)	Eurod	lollar	(i)	Bonds	(Duratio	n Ladde	er)
										(ii)	Notes			
		(a)	Local Authority	Market			(disin	termedia	ation)	(iii)	Comme	rcial Pap	er	
		(b)	Finance House	Market						(iv)	'Conver	tibles' a	nd 'Calla	ables'
		(e)	Sterling Inter-B	ank Market	Eurodollar Mar	ket				(v)		red Fina	nce	
		(c)	Inter Company								(i)	-		synthetic]
		(d)	Sterling Certific	cate of Deposit	Market						(ii)	CMOs/A		
		(e)	Sterling Commo	ercial Paper Ma	rket					'CDOs'	(iii)	CBOs/C	LOs/CE	0s
							I				(iv)	CLNs		
			ARKETS	•	IT DEBT MARKETS	-					(v)	SIVs/Co	nduits	
		. ,	nsuls 1752	-	, Notes 1-10 and E									
i) W	ar Loans	(a)	Government Gi	lts <i>UK CGO CI</i>	REST [GEMMs/IDB	s/SEMBS _.	7 (3)	FINA! MARK		RIVATIVE	S	(i) (ii)		over/Hedging g/Speculation
		(iii) DD	Stock (b)	Treasury Bills	;				(a)	Swaps				
		(iv) Col	<i>nvertible</i> (c)	Sale and Repu	ırchase Agreemer	ıts (Repo	s)		(b)	Futures	;	<i>(I)</i>	Financ	ial Contracts
		(v) T B	Rills						(c)	Options	•	(ii)	Indices	5
		BANKIN	IG MARKETS				(i)	TRSs	(d)	Credit I	Derivativ	es	(iii)	Oil and Gas
yndic	cated Loan	n Market	Eurolo:	an Market [Inte	r-bank Market]		(ii)	CSSs	(e)	Hybrids	•		(iv)	Energy
EPO:	SIT TAKING	G AND L	OAN MARKET	Commercial E	Bank Market		(iii)	<i>CDSs</i>					(v)	Commodities
		(a)	Corporate Loan	ıs (d)	Commercial Pr	operty								
		(b)	Consumer Cred	lit (d) (e)	Residential Mo Trade Finance	rtgages	(4)	ALTE	RNATIVE	INVEST	IENT MA	RKETS	http://w	<u>/ww.riskglossary.com</u>
			(a)	Subsidiary	Credit Transfe	rs <i>(a)</i>	Assignment		(a)	Hedge	Funds		(a)	Pension Funds
			(b)	Branch		(b)	Novation		(b)	Private	Equity		(b)	Collective Investmen
			(c)	Joint Venture	1	(c)	Participation		(c)	Soverei	ign Weal	th Funds	(c)	US Mutual Funds
			(d)	Consortia		(d)	Risk Participa	ation						
			(e)	Representativ	re Office (e)	Securit	isation (5)	CURR	ENCY M	ARKETS	(a)	Spot		
	RENDS	(1)		*	SS-BORDER AND S	,						(b)	Forwar	rd
EY 1			CENEDAL IDICI	NTERMEDIATIO	ON' (COMMERICAL	. PAPER)	(6)	GOLD	MARKET		London	Gold Fix	cing	
EY 1		(2)												
EY 1			AND 'SECURITI	ISATION' (LOAN			(7)	INSUI	RANCE N	IARKETS	(a)	Life		[Assurance]
		(3)	AND 'SECURITE 'REPACKAGING	ISATION' (LOAN G' AND 'STRUC'	IS TO BONDS)	risk	(7)	INSUI	RANCE N	IARKETS	(a) (b)	Life Non-life	,	[Assurance] [Contingent Liability
	RATION		AND 'SECURITE 'REPACKAGING	ISATION' (LOAN 3' AND 'STRUC' N' AND 'DECON	IS TO BONDS) TURED FINANCE' STRUCTION' OF R	PISK	(7)	INSUI	RANCE N	IARKETS	(a) (b)		,	[Assurance] [Contingent Liability

STRUCTURAL SUMMARY



G A WALKER

Loan Finance

	OBOND ISSUE E LINE		Beginning of 'Grey Market	" until Closing	PROF G A WALKER
MAR	KETING	D DAY - 7	D DAY	D-DAY +14	D-DAY+21
	or Arranging	PRE-LAUNCH	LAUNCH AND SYNDICATION	SIGNING	CLOSING 1 week after singing SA
Initia	<i>Approach</i> Il Client Request Iproach	Mandate Letter and Due Diligence	Public Annoucement Invitation and Allotment Telex	Subscription Agreement	Manager's Agreement
			or Fax	Legal Commitment	Agency Agreement
(1)	Private Placemer		W	· ·	(Fiscal or Paying Agent)
	Managers subscribe wh	nole issue and place directly.	Key terms except Coupon and F (Par, Discount or Premium)	rice	Underwriting Agreement
(2)	Preliminary Prosp	pectus Offering			
	Use 'Red Herring' or	r 'Pathfinder' Prospectus to test ma	rket Preliminary Offer	ring Offering Circular	Conditions Precedent
	with subsequent public	offering.	Circular		
(3)	Impact Day Offer	ings <i>UK Domestic</i>	Subject to Contract	Signing Auditor's Comfort Letter	Closing Letter
•		ns and announce offering by public	Pagman Spa V Feed Produ [1987] 2 Lloyds Rep 601	ucts Ltd	Trust Deed
	r		[0, 0.1 = 2.0, 30 3.0 p		[Guarantees]
	'Bought Deals'				•
	No preliminary prospec	ctus with managers buy themselves ar	nd on-sell.		Listing
	Possibly announce to m	narket on dealers screen at time terms	fixed with		_
	invitational telexes follo	ow. Managers place issue with clients	s and other dealers.		Payment
	eturas -	Instruments -		[Common Denositary]	Global Ronds TGR

Struc	ctures -	Instr	ruments -		[Common Depositary]	Global Bonds TGB
(1)	Immobilisation	(1)	Short Dated		Tax Equity and Fiscal Res	sponsibility Act of 1982 [TEFRA]
(2)	Dematerialisation	(2)	Bearer (Anonym	ous)		[40 Day Lockdown]
(3)	Disintermediation	(3)	Unsecured	(6)	Listed or Unlisted	Delivery global and final bonds
(4)	Demutualisation	(4)	Negotiable	(7)	Committed or Uncommitted`	Closing Certificate
(5)	Consolidation	(5)	Witholding Tax F	ree (8)	Promissory Notes	

INTERNATIONAL BOND FINANCE **PROF G A WALKER** TRUSTEE -**CUSTODIAN EURO BOND MARKET - HISTORICAL DEVELOPMENT BOND OPTIONS** (1) Euro Bonds Plain Vanilla /Varaible **PAYING AGENT** (2) Floating Rate Notes (NTFs) **BOND STRUCTURES (1) Principal Amount FISCAL AGENT LOAN/BOND DISTINCTION** (3) **Note Issuance Facility (NIFs)** 1. Loans & Bonds (2) **Term Duration** (a) Issue/Sale Formality (4) **Medium Term Notes (MTNs)** 2. Structures Interest Fixed/Float **BOND STRUCTURES** (3) **Doc Complexity** (5) **Euronotes** (b) [Drawdown 'Taps'] **Private Placement Issue Procedure** (1) (c) **Transferability** (6) **Perpetuals** Special Issues Repayment (2) **Prelim Prospectus** (d) **Credit Control (7) Warrants** 5. Form & Comment (5) (3) Impact Day Offering Convertibles **Obligations Default/Recovery** (8) **ISSUER [ISSUER'S GROUP] PUBLIC INVESTORS** (9) ARRANGING BANK **Equity Linked** Mandate Letter (a) Appoint Parties **PRIVATE INVESTORS (10) Eurocommercial Paper (ECP)** ISSUE PROCEDURE DOCUMENTATION (b) **Certificates of Deposit (CDs) Draft Documentation (c)** Negotiate Doc (11)**Prospectus of Offering Circular Issuer** Mandate (1) (12)**Multi-Purpose Facilities [MOFFs]** (2) Launch * Telex (2) Subscription Agreement Issuer & Managers **MULTI-OPTION FUNDING FACILITY** Documentation **Underwriting Agreement** Managers & Under MARKET TRENDS **Selling Agreements SELLING GROUP Immobilisation Short-term Multi Advance** Final Terms (4) (1) **Managers' Agreement (2) Dematerialisation** (5) Signing 7/14 Days (5) (2) **Medium Term Notes (MTN)** (3) **UW SYNDICATE Stabilisation** (6) **Trust Deed** *(*3) Disintermediation **Euro & Dom Commercial Paper** Fiscal/Agency Agreement (4) **Demutualisation** Allotment IPMA (7) **Banker's Acceptances** (8) Trust Deed Global Bond (TGB) (5) Consolidation (5) **Swingline Facility** (9) Listing Market/Trading/Liquidity 620 members | 65 countries | Swiss Verein Euroclear (JP Morgan 1968) / Clearstream (Cedel 1970) **PARTIES INSTRUMENTS** (10) Closing *TEFRA 1982* ICMA 2005 [AIBD / IPMA (1985) / ISMA] (11) Global Bond (TGB) 40 (a) **Standards** (d) Regulatory Engage (1) Issuer (1) **Short Dated** (12) Definitive Bonds (b) Sust Finance (e) **Network** (2) **Investors** (2) **Bearer (Anonymous)** (c) Info & Dialogue (f) Profession Standards (3) **Arranger** (3) Unsecured **BOND STRUCTURES** Gilt-Edged Securities **Selling Group** (4) Negotiable (a) (4) (b) **Local Authority Stocks** (5) **Underwriters** (5) **Witholding Tax Free** (1) UK Gilts, Stocks and Bonds (c) Public Sector Board Bonds (6) **Trustee** (6)**Listed or Unlisted** (2) **US Treasury, Agency and Municipal Bonds** (a) Registered/Bearer Payment Agent /Trust (7) **Committed or Uncommitted (7) Global/Permanent Treasuries** (b) (8) Fiscal Agent / **Promissory Notes** (a) (b) **US Federal Agency Securities** (c) Immobilised/Custody (9) **Guarantor (**Calculation, Transfer or Exchange Agent) (c) **Municipal Bonds Dematerialised** (10)Euroclear **NEGOTIATION** (d) (3) Japanese Government Bonds and Debentures (c) Exchange/OTC (11)Clearstream (1) Stabilsation **German Government Bonds and Debentures Sub-Custodians** (4) (12)(2) Listing (5) **Other Government Securities** (13)(3) **Negotiability** Lawvers (6) **Corporate Bonds** (a) **UK Debentures and Loan Stock** (14)**Accountants/Audit** (4) **Clearing Systems (7) Foreign Bonds** (b) **US Corporate Bonds** (15)**Tax Experts** (5) **Governing Law**

Japanese Bond Market 'Samurais'

(c)

(8)

Bond Variants

Loan Finance

				Loan i ina	ance						
HISTORICAL	1300s	EURONOTE & CP (<1 year)	BOND	YEILDS (<i>Retur</i>	n on Bo	nd or C	oupon P	Payments	over l	<i>Life Bond</i>) INVESTOPE	DIA
(1) Monte Com	<i>mune</i> Florenc	e (1) Underwritten / Discount	(1)	Coupon Rate		Annua	I Coupo	n Face	Value		
(2) Annuities <i>H</i>	labsburgs Ne	th (2) Issue Days / Hours	(2)	Current Yield		Annua	I Coupo	n Bond	Price		
(3) Shares <i>Eas</i>	t India 1609	(3) Maturities Fixed 7/365	(3)	Yield to Matu	rity (<i>YT</i>	<i>(M</i>)	Future	Cash Flo)WS	Price = <u>Discounted Ca</u>	ash_Flow
(4) 3% <i>Ann</i> 172	6 / Consols 1	751 (4) Settle 7 / Same Day	(4)	Bond Equival	ent Yield	d (<i>BEY</i>)	Half Y	TM (6 moi	nths)	Yield to Ma	turity
(5) Eurobonds	Auto 1 7 1963	(5) £500,000 / £100,000	(5)	Effective Ann	ual Yiel	d (<i>EAY</i>)	Total F	Profit or R	Return	(including Compound	Returns
Aberdeen Hark	oour 1136 Kin	g David I of Scotland Autostra	de 1 7 1	l963 (S <mark>G W</mark> arb	urg \$15ı	m 5½%	Guaran	teed 1972	2/78) <i>i</i>	through Bondholder Re	einvestment)
ADVANTAGES		DISADVANTAGES	EUROE	BOND VARATION	ONS	FRN V	ARATIO	NS			
(1) Transferabi	lity <i>Negotiab</i>	<i>le</i> (1) Cost	(1) Zer	o Coupon Bon	ds	(1) Flo	or FRNs	5		(7) Step Down FRNs	
(2) Anonymity	Bearer	(2) Complexity	(2) For	eign Currency	Bonds	(2) Dro	p Lock	FRNs		(8) Step Up FRNs	
(3) Flexibility N	/lanagement	(3) Constraint but Choice	(3) Rev	erse Dual Cur	rency	(3) Dou	ıble Dro	p Lock Fl	RNs	(9) Margin as a perce	ntage FRN
(4) Liquidity		(4) Regulation & Taxation	(4) Firs	st Coupon on P	artly Pa	id (4) C	ap FRN:	S		(10) Floating then Zer	o FRNs
(5) Disposabilit	ty <i>Sell</i>	(5) Market Volatility	(5) Cur	rency Change	Bond	(5) Cal	ler (Min	imax) FR	Ns	(11) Fixed then Floati	ng FRNs
			(6) Anr	nuity Bonds		(6) Inv	erse FR	Ns		(12) Variable Rate No	tes (VRNs)
										(13) Zero Coupon (or	Deep Discount)
OPERATIONAL	LOAN & BON	ID PROVISIONS	TERMS	OF BONDS	Par/Pro	emium/L	Discoun	t		(14) Rolling Rate Note	es (RRNs)
(1) Disclosure	requirements	Comply Registration Obligs	(1) Fac	e of Bond	1	Promis	e to Pa	y Bearer		(15) Bunny (or Multipl	ier)
(2) Documenta	tion	More Complex Documents	(2) Fisc	cal Agency or	PA TD	Expres	s Incor	poration		(16) Lender's Option-I	3orrower's
(3) Advance of	funds	Single Advance (Tap Issue)	(3) For	m & Transfer		Bearer	· / Pass	Delivery /	Full N	Negotiability O	ption (LOBO)
(4) Currency Co	onversion	Impracticable	(4) Cov	/enants		Rare u	nless T	rustee		(17) Borrowers' Optio	n-Lender's
(5) Interest		Fixed of Floating / No Penalt	y (5) Pa	ri Passu Claus	e	Unsec	ured & I	Pari Pass	u amo	ong Themselves O	ption (BOLO)
(6) Repayment		Limited Bullet, Instal, Fund	(6) Neg	gative Pledge		Limit C	Compara	able Secu	ırities	(18) Graduated Rate /	Indexed
(7) Voluntary p	repayment	Excluded (Selection by Lot)	(7) Info	ormation		Annual	I Accou	nts & List	ting o	r Stock Exchange Doc	s
(8) Margin prot	ections	No Increase Costs / Illegality	/ (8) Inte	erest		(a)	Fixed F	Rate		Annually in Arrears (E	nd Redeem)
						(b)		_	otes	Reference Agent Fix	
(9) Payments 8	k Equality	Coupons & No Pro Rata	(9) Red	demption		(c)	Zero C	oupon		Deep Discount (30%)	(RFRate)
		(Agent of Issuer)	Single	Instalment	(a)	Bullet	(d)	Swaps		Possible Interest Swa	ip
Coupons (inter	est), Receipt	s (<i>principal</i>),			(b)	Instain	nents			Periodic Instalments /	Drawing
		Limited poss Cancellation (N		-	(c)		se Fund			ase Agent Buy	
(10) Warranties	5	Subscription Agreement	` '	erpetuals		•				or Withholding Tax	
(11) Covenants		Limited (Accts / Listing or SI		-		_	•	•		6). Not Penalty. Select	-
(12) Events of	Default (MAC) Less Strict / Grace / No-action		-					_	Tax (or Sig Increased	
(13) Modificati	ons	Consent unless BH Meetings	s (13) Pu	irchase by Iss	uer	No Res	striction	ıs. Dist SI	hare P	Purchase. Poss Re-issu	e.
(14) Transfer (Assign / Nov)	Fully Negotiable	(14) Pa	ayments		-			_	Control or Illegality	
(15) Prescription	on Statutory	Contractual Cancellation	(15) Pr	escription		Statute	ory or C	ontractua	al (Ge	n 5 or 10 Years)	
(16) Events of	Default	Generous	` '	ents of Defaul			•		•	ce, Cross-Default, Insc	• ,
					solution	-				& possibly Substantial	=
` '	` ,	BH Action unless Trustee	` ,	nforcement		_	striction	ı unless b	y Tru	stee (No-action clause	& powers Tr)
(18) Notices &	Governing La	w Standard	(18) G	overning Law		Same				PROF G A WALKER	

© G A WALKER PROJECT FINANCE indivisible investment in single purpose project asset **CORE ELEMENTS** (1) PROJECT CONCESSION, SINGLE PROJECT ASSET AND SINGLE PURPOSE PROJECT COMPANY **STRUCTURES** (2) LIMITED RECOURSE FINANCING WITH DEFINED SUPPORT DEVICES [SPONSORS AND OFF BS] **BOT** (1) (4) **DMOB** (3)**EXTENDED PROJECT CYCLE (below)** (2) **BOL** (5) **BOOST** (4) RISK ASSESSMENT AND ALLOCATION - COMPLEX RISK MANAGEMENT AND CONTROL (below) BOO **CONTRACTUAL INTEGRITY - COMPLEX DOCUMENTATION (RISKS (1)** (3) (5) **Completion Risk Permitting Risk** (2) **HOST GOVERNMENT PROJECT OFFTAKERS / SUPPLIERS** (3) Price Risk CONCESSION _ (4) Recourse Risk (Purchasers and Sponsors) **Offtake/Sales Agreement** (5) **Operating Risks** Direct Agreement (1) **Equity Subscriptions** (6) **Casualty Risk Subordinated Debt** (2) Syndicated Loan Agreement **(7) Technology Risk** (8) **Political Risk SHAREHOLDERS' AGREEMENT ISSUER [SPV / SPC]** INSTITUTIONAL (9) **Environmental LENDERS** (10)**Exchange Rate Risk** (1) **Banks** (11)**Interest Rate Risk** (1) **Pre-Development Agreements** (2) **Multilateral Banks Direct Agreement** (12)**Insolvency Risk** (2) **Shareholders' Agreement** (3) **Export Credit Agencies RISK CONTROL** (3) **Sponsors' Agreement** CONTRACTOR **SECURITY TRUSTEE** (1) Security (2) **Collateral Warranties Direct Agreements Interceditor Agreement** (3) (4) **Guarantees** ADDITIONAL DOCUMENTATION **PROJECT SPONSORS (Guarantees)** PROJECT MANAGEMENT COMPANY Insurance (1) **Subordinated Debt** (1) **Construction Contract** (1) **Feasibility Study and Info Memo** (2) **Completion Guarantees** (2) **Equipment Contracts** (2) **Independent Expert Reports** (3) **Investment or Purchase Agreements** (3) Supply Agreements (Fuel / Raw Materials) (3) **Insurance Policies** (4) **Management Guarantee** (4) **Operation and Maintenance Agreement** (4) **SPV Memo/Arts** (5) **Interest Guarantee** (5) Purchase Contracts (Forward Purchase) (5) **Administration Agreement** (6) **Environmental Guarantee Electricity Connection Agreements (6) Legal Opinions** (b) **Steam Supply Agreements (7) Interest Hedge Agreements ACCOUNTS** (8) (Cover Ratio) (c) **Interconnect Agreements Interest Hedge Agreements** Swap Agreement (ISDA Master) (telecommunications) **Disbursements Account** (1) (2) **Loan Proceeds Account SECURITY Proceeds Acct/Invest** (3) **Project Products** (3) **Maintenance Retention Account** (4) **Construction Contract (8) Third Party Claims Land and Fixtures Concession and Proceeds** (4) **Compensation Account** (1) (5) Supply / Sale Contracts (9) **Credit Lines** (5) (2) Plant and Equipment (6) Insurances / IP Rights (10) **Operating Agreement**

				Loan i	mance						
	JECT FINANC	· 							G A WALKER		
HIST	ORICAL DEVEL	OPMENT	ADVA	NTAGES				DISADVANTAGE AND RISK			
(1)	Greece and	Rome	(1)	Funding and debt s	eparatio	on		(1) Project Co	mplexity		
(2)	Railway and	Canal Construction	(2)	Sponsor Insulation				(2) Documenta	ation Complexity		
(3)	North Sea O	il Exploration 1970s	(3)	Off-Balance Sheet	Financir	ng		(3) Negotiatio	n Delay and Cost		
(4)	Infrastructu	re Construction 1980s	(4)	Project Separation	/Credit	Assessn	nent	(4) Project Lei	ngth and Service Costs		
(5)	New Infrasti	ructure Financing	(5)	Credit Standing an	d Rating	I		(5) Insurance	and Credit Support Costs		
			(6)	Project Security				(6) Overall Co	sts and Commitment		
PRO.	JECT CYCLE		(7)	Taxation, Legal an	d Regula	atory Ad	vantage				
			(8)	Covenant Complia	nce						
(1)	Initial Identi	fication and Preparation	(9)	Investment and Ex	pertise	(11)	Politic	al Risk Mitigation			
(2)	Licence or C	Concession	(10)	Maximum Leverage	е	(12)	Projec	t Completion			
(3)	Construction	n and Equipment Contracts									
(4)	Performance	e - Construction and Comple	tion								
(5)	Evaluation a	and Assessment	DOCL	IMENTATION							
PART	TIES		(1)	Sponsor Document	ation	(i)	Projec	t or Pre-Developme	ent Agreements		
						(ii)	Joint \	/enture Agreement			
(1)	Project Vehi	cle				(iii)	Sharel	nolders' Agreement			
(2)	Sponsors, SI	hareholders and				(iv)	Spons	or/Shareholder Sup	port Agreement		
	Private Equi	ty Contributors				(v)	Credit	Support Document	S		
(3)	Host Govern	ment	(2)	Project Company D	ocs	(i)	Memo	randum and Article	s of Association		
(4)	Project Bank	ks				(ii)	Declar	ation of trust (if no	direct share holding)		
(5)	Project Cont	tractor				(iii)	Admin	istration agreemen	t (where appropriate)		
(6)	Project Man	ager and Operator	(3)	Project Documenta	ation	(i)	Conce	ssion			
(7)		oliers and Purchasers				(ii)	Feasib	ility Study and Info	rmation Memorandum		
(8)	Project Advi	sors and Experts				(iii)	Const	ruction Contract			
(9)	Project Insu	rers				(iv)	Equipr	nent Supply Contra	cts		
(10)	Multilateral	or Development Banks				(v)	Opera	ting and Maintenan	ce Contract		
(11)	Export Credi	it Agencies				(vi)	Supply	Agreement			
(12)	Other Project	ct Parties				(vii)		asing Agreements			
						(viii)		ors and Experts' Ag	reements		
	(4)	Financial Documentation		(5)				and Credit Support			
		(i) Project Loan Agre			(i)		rity / Coll				
		(ii) Security Issue or			(ii)		t Suppor	t			
		(iii) Interest Rate and	_	_	(iii)		ances	• .			
		(iv) Direct Agreement		ateral Warranties	(iv)		Party Ri		6		
		(v) Inter-Creditor Agr	eement		(v)	Inter-	Creditor	Agreements	© G A WALKER		

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	CORE	ELEMEN	- ()	ASSET	T TRAN	SFER	CREDI	T / LIQU	IDITY	(1)			ralisation'
	ET ADVANTAGE -		(2)	SPV F	UNDIN	G	ENHA	NCEMEN	NT	(2)		-	I and Tranches
(1)	Capital Asset		(3)	SERVICING AND PROFIT EXTRACTION						(3)		rdinated	
(2)	High Grade Debt (Ratings a	nd Enhar	ncement) (4)	COLL	ATERAI	L <i>'First Loss' Policy</i>			licy	(4)	Finan	cial Gua	arantees
(3)	Income Stream (Remove pa	yment 'lı	umps') (5)	CREDI	T ENH	ANCEMENT	Profit !	Extracti	ion	(5)	Suret	y Bonds	•
(4)	Adjust Payment Profile									(6)	Insura	ance	
(5)	Portfolio Diversification			SECU	JRITY	TRUSTEE —				(7)	Lette	rs of Cr	ed it
(6)	Asset Management									(8)	Rese	ve Fund	d Account
										(9)	Intere	est Rate	Cap or Swap
	'Finality' ('Tru	ie Sale')				'Matci	hing'			(10)	Credi	t Lines	(Liquidity Risk
ORIGI	NATOR			ISSUI	ER [SP	v]				INSTIT	TUTION		ESTORS
'Servi	cer' > asset <i>incon</i>	ne										[CAPI	TAL MARKET]
	< surplus					'Fundi	ing Cred	lit or Lin	ies'	SECUF	RITY R	ATING A	AGENCY
(7)	Off-Balance Sheet Treatn	nent									(1)	Stano	lard & Poor's
(8)	Tax Relief (1)	<u>ASSIGI</u>	NMENT (2)	BANK	RUPTC	Y REMOTE (3)	<u>REGUI</u>	<u>LATION</u>			(2)	Mood	y's
(9)	Capital Allowance		' <i>Recharacteri</i>	sation'						CRAs	(3)	Fitch	
(10)	Credit Protection							(1)	Ratings	5		(1)	Assets
(11)	Bankruptcy Remote	(1)	Registration F	lisk	<u>Re In</u>	glefield Exfnic	<u>:0</u>	(2)	Capital	Adequ	іасу	(2)	Collateral
(12)	Last Resort Funding	(2)	Equitable Ass	_	it			(3)	Taxatio			(3)	Credit Enhai
		(3)	Fixed Security	/			US/UK	` '	Securit	•	_		(4) Taxation
ASSE	T POOL							(5)	Deposi	t Takin	g Busi	ness	(5) All Docs
			(1)		Comp	any							
(1)	Residential Mortgage Recei	-	(2)	Trust		_		DOCU	MENTAT	ION			
(2)	Consumer Credit Receivable	es	(3)	Sub-pa	articipa	ation							
(3)	Property Rentals			' 				(1)			-	-	s or Notes)
(4)	Car Rentals	LEGAL	ISSUES	SWAP	COUN	TERPARTY		(2)	Transfe	_			
(5)	HP Payments	(4)			 >			(3)					ilings/Trust
		(1)	Transfer (Fina		(7)	Ratings		(4)	Admini		_		
PROF	IT EXTRACTION	(2)	Recharacteris		(8)	Accountancy		(5)				Agreer	nents
(4)		(3)	Bankruptcy R	emote	(9)	Taxation		(6)	Securit	•		4	(0.1)
(1)	Servicing Fees	(4)	Matching		(10)	Capital		(7) (8)		_		-	s (Supplement
(2)	High Yield Subordinate Deb	. ,	Profit Extracti		(11)	Securities		(8)	Program			ent	
(3)	Dividends ('Golden Shares')	(0)	Enhancement		(12)	Bank		(9) (40)	Agency	_		:DA M	.4a.r\
(4) (5)	Receivables Sale or Trust Interest Swap		and Collateral			Regulation		(10)	owap A	agreem	ent (15	DA Mas	iter)

SECURITISATION

HISTORICAL DOCUMENTATION LEGAL AND DOCUMENTATION ISSUES

11131	ORICAL DO	COMENT	ATION	LLOA	L AND DOCUMENTAL	1014 130	JOLS
(1)	1930s NHA 1934 (1	SPV	Establishment	(1)	Assignment and Tra	ansfer	
(2)	1970 MBSecs DHUD a	nd GNMA	(a) Memorandum and A	rticles (2)	Re-characterisation	1	
(3)	1968/70s MPTSecs GNM	A and ARM	Ms (b) Declaration of Trust	SPV shares	(a) Sales and so	cured	loans
(4)	1977 CMOs by FHLB		(c) Administration Agre	ement	(b) Trusts and E	quitabl	le Assignments
(5)	1985 SRFs wider asse	pools	(d) Board Resolutions		(c) Fixed Charg	es	
			(e) Company's Registra	tion Forms (3)	Bankruptcy Remote	•	
					(a) Separate Inc	corpora	tion
PART	TES (2	Trans	sfer Agreement		(b) Non-Consoli	dation	
					(c) Undervalue	and Pre	eferences
(1)	SPV (3	Fund	ing Agreements		(d) Legal Trans	fer	
(2)	Originator	(a)	Loan or Syndicated Loan A	greement	(e) Re-characte	risatior	1
(3)	Servicer	(b)	Prospectus or Offering Circ	ular (4)	Matching		
(4)	Investors	(c)	Subscription Agreement	(5)	Profit Extraction		
(5)	Security Trustee	(d)	Agency Agreement		(a) Servicing Fe	es	
(6)	Financial Guarantors	(e)	Trustee Agreement		(b) Subordinate	d Debt	
(7)	Liquidity Provider	(f)	Supplemental Circular and	Pricing Supplement	(c) Dividends		
(8)	Funding Manager	(g)	ISDA Master Agreement Sc	hedule and Confirmation	on (d) Receivables	i	
(9)	Investment Manager			(6)	Enhancement and (Collater	al
(10)	Swap Counter Party and	Guaranto	r		(a) Over-Collate	ralisati	ion
(11)	Arranger				(b) Share Capita	al and S	Security Tranching
(12)	Credit Rating Agency (C	RA)			(c) Subordinate	d Loan	
					(d) Financial Gu	arante	es
REGU	ILATION AND (4)	Enha	ncement		(e) Surety Bond	s or Ins	surance
SECU	RITY OFFERINGS	(a)	Subordinated Loan Originat	or and SPV	(f) Insurance		
		(b)	Financial Guarantees		(g) Letters of C	redit	
(1)	Asset Transfer	(c)	Letters of Credit		(h) Reserve Fur	d Acco	unt
(2)	Collective Investments	(d)	Surety Bonds		(i) Interest Rat	e Cap o	or Swap
(3)	Financial Promotion	(e)	Interest Rate Caps or Swap	s	(j) Credit Lines		
(4)	Listing	(f)	Tranching Arrangements	(7)	Ratings		
(5)	Deposit-taking and	(g)	Pool Policy	(8)	Accountancy	(a)	True sale
	Loan Provision	(h)	Reserve Fund Policy	(9)	Taxation	(b)	BS Treatment
	(Consumer Credit)			(10)	Capital Adequacy	(c)	Consolidation
	(5)	Secu	rity Trust Deed	(11)	Security Offerings		
				(12)	Financial Crisis	© G	A WALKER

(2)

(3)

(4)

(5)

High Yield Subordinate Debt (4)

Dividends ('Golden Shares')

Receivables Sale or Trust

Interest Swap

Matching

(6)

Profit Extraction

Enhancement

and Collateral

Offering Circular/Prospectus (Supplement)

Programme Agreement

Swap Agreement (ISDA Master)

Agency Agreement

STRUCTURED FINANCE (SECURITISED SECURITIES) Structured Product (fixed income security with embedded derivative) **ENHANCEMENT** (1) **ASSET TRANSFER** TRUE SALE SECURITISATION CORE ELEMENTS (2) **SPV FUNDING** CREDIT / LIQUIDITY 'Over-collateralisation' (1) **MARKET ADVANTAGE -**(3) SERVICING AND PROFIT EXTRACTION (2) **Share Capital and Tranches** 'First Loss' Policy (1) Capital Asset (4) **COLLATERAL** (3) **Subordinated Loan** (2) High Grade Debt (Ratings / Enhancement) (5) **CREDIT ENHANCEMENT** Profit Extraction Financial Guarantees (4) (3) **Income Stream (Remove payment 'lumps')** (5) **Surety Bonds** CDO3 (5) **Adjust Payment Profile** (6) (4) Insurance (5) **Portfolio Diversification (7) Letters of Credit** SYNTHETIC (Referenced) (6) Asset Management CDO2 -(15) (8) Reserve Fund Account (Funded or Unfunded) Interest Rate Cap or Swap (9) SPVs (1) Credit Default Swap (CDS) > CDO (10)Credit Lines (Liquidity Risk) ith embedded CDS, pay on CLN if default) ORIGINATOR —(2) Credit Linked Note (CLN) < (note v **INSTITUTIONAL INVESTORS** [ISSUER] 'Servicer' > asset income [CAPITAL MARKET] (super senior debt retained) < surplus **SECURITY RATING AGENCY Off-Balance Sheet Treatment** SPV **(7) Bank** poss purchase govt debt pool (1) Standard & Poor's **Tax Relief** (2) Moody's Capital Allowance Capital relief if perfect hedge **Bond Pool** CRAs (3) Fitch (9) (1) (1) (10)Credit Protection Ratings Assets Re Inglefield Exfnico **Bankruptcy Remote** Registration Risk (2) **Capital Adequacy** (2) Collateral (11)(1) (2) (12)**Last Resort Funding Equitable Assignment** (3) **Taxation** (3) Credit Enhan **US/UK (4) Fixed Security** Securities, Listing and CIS (4) Taxation ASSET POOL (writing, fixed amount, unconditional, notice to debtor) **Deposit Taking Business** (5) All Docs (5) (Legal or equitable assignment s 136 LPA 1925) (1) Public Company Trust (1) **Residential Mortgage Receipts** (2) **DOCUMENTATION** Sub-participation (3) (2) **Consumer Credit Receivables** (3) **Property Rentals** (1) Financing Agts (Loan, Bonds or Notes) **SWAP COUNTERPARTY LEGAL ISSUES** (4) **Car Rentals** (2) **Transfer Agreement** (5) **HP Payments** Regulatory 'concentration' AIG (\$85b) and CDS (3) SPV Memo/Articles/Resols/Filings/Trust Transfer (Finality) **(7) Ratings** (4) **Administration Agreement** (8) **PROFIT EXTRACTION** (2) Recharacterisation Accountancy (5) **Credit Enhancement Agreements** (3) **Bankruptcy Remote** (9) **Taxation Security Trust Deed** Servicing Fees (6)(1)

(10)

(11)

(42)

Capital

Bank

Securities

Regulation

(7)

(8)

(9)

(10)

COLLATERALISED SYNTHETIC OBLIGATION (CSO) Synthetic Credit Swap package with Government Bond Pool (1) **ASSET TRANSFER ENHANCEMENT** TRUE SALE SECURITISATION CORE ELEMENTS (2) **SPV FUNDING** CREDIT / LIQUIDITY 'Over-collateralisation' (1) **MARKET ADVANTAGE -**(3) SERVICING AND PROFIT EXTRACTION (2) **Share Capital and Tranches** 'First Loss' Policy (1) Capital Asset (4) **COLLATERAL** (3) **Subordinated Loan** (2) High Grade Debt (Ratings / Enhancement) (5) **CREDIT ENHANCEMENT** Profit Extraction Financial Guarantees (4) (3) **Income Stream (Remove payment 'lumps')** (5) **Surety Bonds Adjust Payment Profile CSO** (6) (4) Insurance (5) **Portfolio Diversification (7) Letters of Credit** SYNTHETIC (Referenced) CDO2 -(15) (6) Asset Management (8) Reserve Fund Account (Funded or Unfunded) Interest Rate Cap or Swap (9) (11) Credit Default Swap (CDS) > CDO (10)Credit Lines (Liquidity Risk) ith embedded CDS, pay on CLN if default) ORIGINATOR —(2) Credit Linked Note (CLN) < (note w **INSTITUTIONAL INVESTORS** 'Servicer' SPV [ISSUER] > asset income NOTES [CAPITAL MARKET] (super senior debt retained) < surplus **SECURITY RATING AGENCY Off-Balance Sheet Treatment** SPV poss purchase govt debt pool **(7) Bank** (1) Standard & Poor's **Tax Relief** (2) Moody's Capital Allowance Capital relief if perfect hedge **GOVERNMENT BOND POOL** CRAs (3) Fitch (9) (10)Credit Protection Re Inglefield Exfnico **Bankruptcy Remote** Registration Risk **COLLATERALISED SYNTHETIC OBLIGATION** (11)(1) (2) (12)**Last Resort Funding Equitable Assignment** (1) SPV sells credit protection to Originator CDS **Fixed Security** (2) SPV sells notes into market **ASSET POOL** (writing, fixed amount, uncondiitonal, notice to debtor) (3) SPV invest funds in government bond pool (Legal or equitable assignment s 136 LPA 1925) (1) Public Company (4) Interest notes paid CDS premium & bonds (1) ***Corporate Loan Pool (2) Trust (5) Originator charge pool & note second charge Sub-participation **Consumer Credit Receivables** (3) (2) (6) Loss Loan Pool paid sale of bonds or first (3) **Property Rentals** loss by note holders esp first tranche 3% **SWAP COUNTERPARTY LEGAL ISSUES** (4) **Car Rentals** (5) **HP Payments** Regulatory 'concentration' AIG (\$85b) and CDS **PARTIES** Originator Transfer (Finality) **(7)** Ratings (1) Short Investors hold CDS **PROFIT EXTRACTION** (2) Recharacterisation (8) in reference pool & CDO pays Accountancy (3) **Bankruptcy Remote** (9) **Taxation** (2) Unfunded Investors super Servicing Fees (1) (2) **High Yield Subordinate Debt (4)** Matching (10)Capital senior tranche & pay default Profit Extraction (3) **Dividends ('Golden Shares')** (11)Securities (3) Funded (Notes) Investors **Enhancement** (42)(4) **Receivables Sale or Trust** (6) Bank first loss before Unfunded (5) **Interest Swap** and Collateral Regulation (4) Bond or Cash Pool

HEDGE FUNDS AND ALTERNATIVE INVESTMENT VEHICLES

G A WALKER

US\$1.225 T END 2006 4.843T 2022/ 10,000/9000 GLOBAL FUNDS

Alfred Winslow Jones \$100,000m 1949 Short Sales & Leverage

AIIIE	Willslow Jolles	\$100,0	700III 1949 3IIO	IL Sales	s & Leverage								
ADVA	NTAGES			CORE	ELEMENTS	(1)	LIMIT	ED PRIV	ATE COLLECT	IVE IN	/ESTMENT VE	HICLE	
(1)	Higher Investn	nent Re	eturns			(2)	ACTIV	E INVE	STMENT MANA	AGEMEN	NT (WITH PER	FORMAN	CE FEES)
(2)	Portfolio Risk	Manage	ement (Reduce	Portfo	lio Risk)	(3)	COMP	LEX INV	ESTMENT ST	RATGIII	ES (SHORT / L	XEVERAC	SE AND FDs)
(3)	Portfolio Diver	sificati	on			(4)	LEGAL	. AND R	EGULATORY A	ADVANT	TAGE ('LITE') (CONCES	SIONARY
(4)	Identify and Co	orrect l	Market Distorti	ons and	d Imbalances	(5)	UNPR	EDICTA	BLE MARKET	AND SO	CIAL EFFECTS	S	
(5)	Reduce Marke	t Volat	ility								BENE	EFICIAL 1	REATMENT)
(6)	Increase Mark	et Liqu	idity										
(7)	Increase Mark	et Info	rmation	(1)	SPONSOR		(2)	BOARI	D OF	(8)	INVESTMEN	T ADVISE	ER
(8)	Market Efficie	ncy			(GENERAL PA	RTNER	2)	DIREC	TORS				
(9)	Financial Engi	neering	j (11)	Marke	t Return or Pro	fitabilit	ty						
(10)	Financial Inno	vation	(12)	Ultima	ate Market Stal	oility							
							(5)	CUSTO	DDIAN				
(3)	PRIVATE				HEDG	E FUND				(9)	INVESTMEN	T MANAC	SER
	INVESTORS												
	_												
(4)	US FUND		OFFSHORE FU	JND	UK FU	IND							
	Limited Partne	ership											
(1)	ICA 1940 3(c)(1)	(1) 100 invest	ors or	(1)	FSMA	(6)	ADMIN	ISITRATOR	(10)	PRIME BROK	KER	
(2)	ICA 1940 3(c)(7)	(2) 'qualified p	ourchas	ers' 5/25m (2)	FSA D	ocs						
(3)	SE 33 4(2) & R	eg D	(3) 'private pla	acemen	nt' (3)	Taked	ver Pan	el					
(4)	SEA 34 s12		(5) 499 partic	ipants a	avoid regtn (4)	HM R	C Interp	retation	ıs				
(5)	IAA (SEC 2006	5)	(3) 14 'clients	' 203(b)	(3) Goldstein		(7)	REGIS	TRAR AND	(11)	TRANSACTION	ON BROK	ER
STRA	TEGIES		REGUI	ATORY	DIFFICULTIES	S		TRANS	SFER AGENT		(CLEARING	BROKER)	1
									_				
(1)	Market Neutra	I		(1)	Regulatory O	mission	and Av	oidance	e (Cross-Borde	r Acces	s, Cooperatio	n and Co	ordination)
(2)	Global Macro	(1)	Convertible	(2)	Complex Inve	stment	Strate	jies, Le	verage and La	ck Tran	sparency and	Understa	anding
(3)	Event Driven	(2)	Fixed Income	(3)	Aggressive M	arket P	ositions	5		(12)	AUDITOR	(13)	MARKET OR
(4)	Directional	(3)	Risk	(4)	Market Distor	tion (C	ommodi	ty and (Dil Markets)		1	MON	EY MANAGER
(5)	Arbitrage	(4)	Statistical	(5)	Market Conce	entratio	n (Coun	terparty	y Risk)				
(6)	Long/Short	(5)	Derivative	(6)	Market Herdi	ng and '	'Crowde	d Trade	es'		,		
(7)	Short Bias			(7)	Conflicts of Ir	nterest				(14)	LEGAL ADVI	SER	
(8)	Emerging Mark	kets		(8)	Market Abuse	and In	sider Tı	ading	(Mark	et Cont	agion, Crisis a	and Suppo	ort)
(9)	Managed Futu	res		(9)	Operational/S	ettleme	ent Risk	(11)	Cross Sector	Loss T	ransfer and In	tra-Marke	et Contagion
(10)	Fund of Funds			(10)	Closure and V	Vinding	-up	(12)	National, Reg	jional a	nd Global Sys	temic Ris	k

HEDGE FUND TREATMENT HEDGE FUND CRISES

(1)	US PWG 2007 / SI	EC 2003	3				and Loss Cor	nfidence (1)	LCTM \$5-1b (3-5b)
(2)	UK august 2002 /	March	2003 / June	e 2005 /	March 2006 FSA 2005	(1)	*Market Disruption	(2)	AMARANTH \$9/6b
(3)	INTERNATIONAL	(1)	FSF 20	00 (1)	Counterparty	(2)	Liquidity Disruption	(3)	PHILLIPE JABRE
		(2)	IOSCO 06	6/07 (2)	Risk Management	(3)	Info and Regulatory	Action (4)	LOSS / £750,000
(a)	German BaFin 2003	(3)	BASEL 20	01 (3)	Credit Providers	(4)	*Control and	(5)	FRAUD
(b)	Australia FSRA 2001	(4)	CRMPG 20	005 (4)	Capital Adequacy	(5)	Operational Risk		dp 16
(c)	Canada 2007	(5)	MFA/AIMA	A (5)	Industry Progress	(6)	Risk Management	UKFSA (1)	* Hedge Funds 2002
(d)	Italy 2003/2005		2005/2002	2 (6)	Infrastructure	(7)	*Miss-Valuation	(2)	Feedback 2003
(e)	Rating Agencies 2000	6		(7)	HLI Disclosure	(8)	*Market Abuse	(3)	Prime Brokers 2004
(f)	<i>Wyman 2006</i>	(i)	DNB 2005	5/ <i>07</i> (8)	Disclosure Practice	(9)	Fraud	dp 05/4(4)	* Engagement 2005
<i>(g)</i>	Deloitte 2007	(i)	APRA 200	<i>77</i> (9)	Surveillance	(10)	Money Laundering	dp 05/3(5)	Retail Products 2005
(<i>h)</i>	ComBancaire 2007	(k)	OSFI 200 0	<i>6</i> (10) FX guidelines	(11)	Conflicts Interest	fs 06/2 (6)	* Engagement 2006
						(12)	*Retailisation	(7)	Managers Impact 2006
(4)	COMMONWEALTH		FSF 20	07 (1)	Core Intermediary Ri	isk Mar	nagement	fs 06/3 (8)	Retail Products 2006
			(2)) Str	engthen Core Intermedia	ry Marl	ket Liquidity		
(5)	EU ECB report 20	05		(3)	Consolidated Counte	rparty	Data Collection		
	ESCB report 2	:005 (la	rge exposu	ıres) (4)	Enhance Market Disc	cipline			
	AIFMD 2011/6	1/EU		(5)	Review and Enhance	Globa	l Industry Standards		

REGU	REGULATORY CONCERN [FSF 2007]		LATORY CHALLENGE	REGU	LATORY RESPONSE (with enhance	"focus hlis, pbs and cis oversight and guidance)
(1)	Expansion of Fund Activity	(1)	Regulatory Omission	(1)	Intermediate and Ma	arket Based Response
(2)	Core Intermediary Key Role	(2)	Lack Transparency and Understanding	(2)	Counterparty Risk N	lanagement & Oversight
(3)	Market and Product Complexity	(3)	Risk Management	(3)	Risk Management (d	capital & credit providers)
(4)	Direct and Indirect Systemic Risk	(4)	Market Liquidity	(4)	Concentration, Leve	erage and Conduct Guides
(5)	Significant Indirect Exposures	(5)	Market Concentration and Herding	(5)	Asset and Portfolio	Valuation Rules
(6)	Erosion of Counterparty Discipline	(6)	Market Linkage and Distortion	(6)	Disclosure and Tran	sparency (open access)
		(7)	Conflicts of Interest and Fraud	(7)	Financial Promotion	and Retail Protection
(1)	Greater Risk Taking	(8)	Market Abuse, Insider Trading and ML	(8)	Conflicts of Interest	, Fees and Preference
(2)	Increased Complexity	(9)	Operational/Settlement Risk (Infrastructur	e)(9)	Market Abuse [Insid	er Dealing] Fraud and ML
(3)	Uncertain Correlations / Volatilities	(10)	Closure and Winding-up	(10)	Infrastructure [Clea	ring and Settlement]
(4)	Revenue Linkage and BS Exposure	(11)	Loss Transfer and Contagion	(11)	Regulatory Coopera	tion and Coordination
(5)	HLI Liquidity Impact in Shock	(12)	Systemic Risk	(12)	Market Support	[FSF AIM Committee]
(6)	Information Uncertainty if Stress				[EU MoU]	HFs, SF and EF]
(7)	Increased Market Making Concentra	ation				

(1)	MEMBERS/SHAREHOLDERS		(7)	ADVISORY COMMIT	TEE (a) Pension Funds (b) Insurance Cos
(2)	FUND MANAGER [FSA regulated] [English Limited Partnership (LLP) or Private Limited Company (PLC)] "	(3) EXECUTIVES	s		(c) Endow Foundations (6)(a) US INVESTORS (d) Banks and FIs (6)(b) US EXEMPT INVESTORS
(4)	GENERAL PARTNER [English Limited Company]	(5) FOUNDER LI	 IMITED [LLP] Carry Vehicle	(6) LIMITED PAR	(e) Individuals TNERS (6)(c) NON-US INVESTORS
	(Unlimited Liability)	10% CGT IR	LOU 1987/2003/Tap	er Relief >%40-10, 2 year	s 2002 [SECONDARY PE MARKET]
PE M	ARKET			FUND_STRUC	UTRES
(1) (2) (3) (4) (5)	8% work force / 19% 1500 deals PA	(8) PRIVATE EQ (9) [NOMINEE]	QUITY FUND [LPA 20	07] (1) Onshore limit (2) Offshore limit (3) UK quoted pr (4) UK quoted ve	tership unregulated CIS s 235 FSMA) ted partnerships [LPA 2007] ted partnerships tivate investment trusts [PITS] enture capital trusts [VCTs] exempt corporate entities
	(10) INVESTMENT	INVESTMENT	INVESTMENT	INVESTMENT	[INVESTEE COMPANY]
PRIV	ATE EQUITY (a) PE Market <i>(gro</i>	owth and ads)			(j) Toggles' ['PIKs']
	[MBOS/MBIS] (b) PE Structure	(a) Fund	ding (11) HOLDING COMPANY	(i) Pay-in-kind Loans/Debts
(a)	Management (b) PE Parties	(b) <i>distr</i>	ribution	[equity]	(h) Mezzanine Debt
(b)	Investors (PE) (d) PE Advantage/	Risk (c) <i>Tran</i>	sformation		(g) Tranche C
(c)	Share Sale (e) PE Response	(d) <i>Re-fi</i>	<i>inancing</i> (12	HOLDING COMPANIE	S (f) Bridge Loans
(d)	Trade Sale [Financial Ratios]	(e) <i>Exit</i>		[Debt]	(e) Second Lien Debt
(e)	Company Listing [PLACEMENT A	AGENTS]			(d) Tranche B
		(15) BANI	K (13	·	()
(14)	LEVERAGE FINANCE SYNDICATE -			[Senior Debt]	(b) Other Senior Debt
		(a) Priority Prof	` '	uity	(a) Tranche - A Senior Debt
(16)		(b) Success (c) Monitoring F (d) Income and	Fees (c) <i>Se</i>	hareholder Loans' (hybrid nior (Amortising – repayn bordinated Debt (collecti	nent principal) Debt (collateral)
	[<i>10% of 20% after 'hurdle'</i> / 80% co]	(e) Performance	e (Carry) (e) [<i>N</i> e	on-amortising Debt (8 yea	rs repayment with roll-over]

PRIVATE EQUITY STRUCTURE

(1)	- ` ` `		ivate capital pool 'PE MODEL'		(a)	Non-quoted co medium/long term capital			
(2)	ACQUSITION [DISTRIBUTION] (2) Used a		d acquisition interest in non-quoted co			(b)	Private equity capital (from PE fund)		
(3)	ENGAGEMENT [RE-FINANCING] (3) Object		ctive generate increased growth/performance			(c)	Bank debt (which then further distributed)		
(4)	TRANSFORMATION (4)	Contin	uing ac	tive involvement and p	oss refinancin	g (d)	Transformation		
(5)	DISPOSAL [EXIT] (5)	But wi	th view	longer term disposal ı	ather than	(e)	Exit		
permanent relationship with target co									
PRIVATE EQUITY IMPORTANCE [FSA Trends]			VIABILITY AND PROPFITABILITY			FINAN	CIAL RATIOS		
(1)	Significant growth		(1)	Economic environmen	nt	(1)	Purchase price / EBI	TDA	
(2)	Leveraged finance increase		(2)	Political environment	(2)	Debt /	/ equity		
(3)	Extend reach private equity		(3)	Commercial environment		(3)	Debt / EBITDA		
(4)	Availability Secondary markets		(4)	Merges and acquisitions		(4)	EBITDA / cash interest		
(5)	Equity market shrinkage		(5)	Market environment		(5)	EBITDA / maintenance capex		
(6)	Lack understanding models and risl	<	(6)	Legal environment		(6)	EBITDA / capex		
			(7)	Regulatory environme	ent				
PRIVATE EQUITY ADVANTAGE		PRIVATE EQUITY DISADVANTAGE			PRIVATE EQUITY REGULATION				
	(lower cost of capital)			FSA 4.13-22					
(1)	Capital (Start-up and investment)	TC26	(1)	Excessive Leverage	TC(5)	(1)	Leverage [monitor ar	nd capital cover]	
(2)	Committed Investment (Stability)	TC21	(2)	Market Opaqueness	4.67-73	(2)	Transparency and Disclosure [Walker]		
(3)	Engagement (PE risk) OWNERSHIP TC17			Ownership Economic Risk 4.23-28 (3)			Data Collection Review/Coop		
(4)	Reduced Service Costs/ Unsecured Lending		j (4)	Asset Withdrawal ('stripping')		(4)	Corporate Governance [strengthen]		
(5)	Management Incentive and Efficiency TC25		5 (5)	Excessive Reward (tax distortion)			Taxation Review (carry interest)		
(6)	Regulatory Burden	TC24	(6)	Company and Shareh	older Loss	(6)	Company Law Review	w [PLCs]	
(7)	Business Performance and Growth		(7)	Employment/Pension	Loss TC29/30	(7)	Employment Protection		
(8)	Shareholder Value and Return	FSA	(8)	Market Efficiency	4.29-42	(8)	Pension Protection [segregation]	
(9)	Employee Development TC29	FSA	(9)	Market Access	4.62-66	(9)	Retail Review		
(10)	Market Efficiency (Corporate Contro	ol)	(10)	Market Abuse	4.43-57 TC36	(10)	Market Abuse	[FSA]	
(11)	Capital Investment Market Growth ((AIM)	(11)	Conflicts of Interest	4.59-61 TC37	(11)	Conflicts of Interest	[FSA]	
(12)	Wealth Generation (Taxation/Emplo	yment)	(12)	Financial Stability	FSA 4.3-5	(12)	Stability Review	[FLR] [LLR]	
INVESTMENT AREAS (a) 'Buy Out'		FSA PE 2005 / DP 06/6 Nov 2006			PARTIES AND CAPITAL				
	(b) <i>'Mega BO'</i>								
(1)	Family and private (c) Ventur	re	(1)	Excessive leverage			(1) Equity capita	l providers	
(2)	Foreign parent		(2)	Unclear <u>ownership</u> of economic risk			(2) Debt capital) Debt capital providers	
(3)			(3)	Reduction of market efficiency			(3) Service providers		
(4)	Public to private (7) Retail/Public (Quity	(4)	Market abuse	-		-		
(5)	Receivership (8) Venture		(5)	Conflicts of interest	(6) Market	<u>Transp</u>	parency and Opacity	[Market Access]	